



# Carrying on farming: how New Zealand's sheep/beef farmers continue to farm

**Lesley Hunt**  
and ARGOS team of data gatherers

AERU, Lincoln University

[www.argos.org.nz](http://www.argos.org.nz)





# Farmers and change

- Everyone wants to change farmers!
- Farm extension, technology transfer, diffusion of innovation, farmer decision making, best practice, farmer types, farmer orientation etc.
- “Good” farmer
- ‘Real’ data of what farmers have done and results of that over a period of up to 8 years.





# Outline

- The topic
- ARGOS
- Pathways to sustainability – analysis of transdisciplinary data
- 5 pathways followed by farmers
- Overall strategies of ‘survival’
- What is a sustainable landscape?





# Pathways to sustainability

- 2003/4-2008/9, ARGOS compared different management and audit systems – organic, integrated, conventional
- Now, what can we say about farmers and their farms independent of management system?
- How have farmers ‘managed’ through the time of ARGOS? What strategies have been used with what results? What characterises a sustainable, resilient farm/farmer?





# ARGOS data

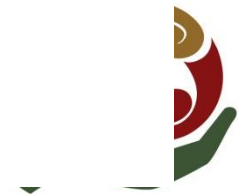
- Financial data from 2002/3 to 2009/10 (8 years)
- Production data 2006/7 to 2009/10
- Lambing % 2004/5 to 2009/10
- Soil sampling (2003, 2005, 2007)
- Farm management – 2003/4 to 2009/10 (7 years),  
fertiliser application – 2004/5 to 2009/10
- Bird intensity (2004/5, 2007/8, 2009/10)
- Attitudes (2008 survey)
- Interviews, field research managers' insights





# Method

1. Chose core variables associated with:
  - **Intensification:** two measures of profit, production (carcase weight sold/ha), % farm enterprise that is cropping
  - **Capital/resources:** effective farm area, % equity, soils (3 attributes)
  - **Efficiency:** Farm working expenses/gross farm revenue, profit/stock unit, lambing %
  - **Financial sustainability:** profit/farm





## Method cont.

2. Carried out PCA then cluster analysis to produce differing groups.
3. Compared other variables across these groups – income, expenses, fertiliser use, bird intensities, attitudes (averages, trends, variability)





## PCA analysis

	Variable	PC1	PC2	PC3	PC4
Intensification	EFS/ha (\$)	0.82	-0.04	0.37	0.33
	NFPBT/ha (\$)	0.34	0.69	0.44	0.32
	Crop %	0.81	0.31	-0.18	-0.02
	Carc wgt/ha	0.09	0.19	-0.03	0.85
Capital	Equity %	-0.43	0.67	0.28	0.03
	Effective area (ha)	-0.00	-0.79	0.08	0.01
	Olsen P	-0.03	-0.37	0.15	0.52
	N %	-0.69	-0.20	0.19	0.30
	pH	-0.08	0.07	0.77	-0.06
Efficiency	FWE/GFR	-0.32	-0.23	-0.76	-0.22
	EFS/su (\$)	0.80	-0.10	0.35	0.37
	NFPBT/su (\$)	0.23	0.81	0.34	0.24
	Lambing %	0.18	0.41	0.09	0.76
Sustainability	EFS/farm (\$)	0.84	-0.13	0.37	0.24
	NFPBT/farm (\$)	0.33	0.52	0.54	0.43







# The cluster groups

Cluster PC	Group 1 (n=6)	Group 2 (n=3)	Group 3 (n=4)	Group 4 (n=3)	Group 5 (n=7)
1 – EFS, cropping & N	-0.74	+1.97	-0.07	-0.10	-0.13
2 – NFPBT, equity & area	-0.25	-0.33	+0.99	-1.60	+0.47
3 – efficiency & pH	-0.83	-0.41	-0.16	+0.82	+0.63
4 – production, lambing & Olsen P	+0.06	+0.21	-1.55	-0.35	+0.90

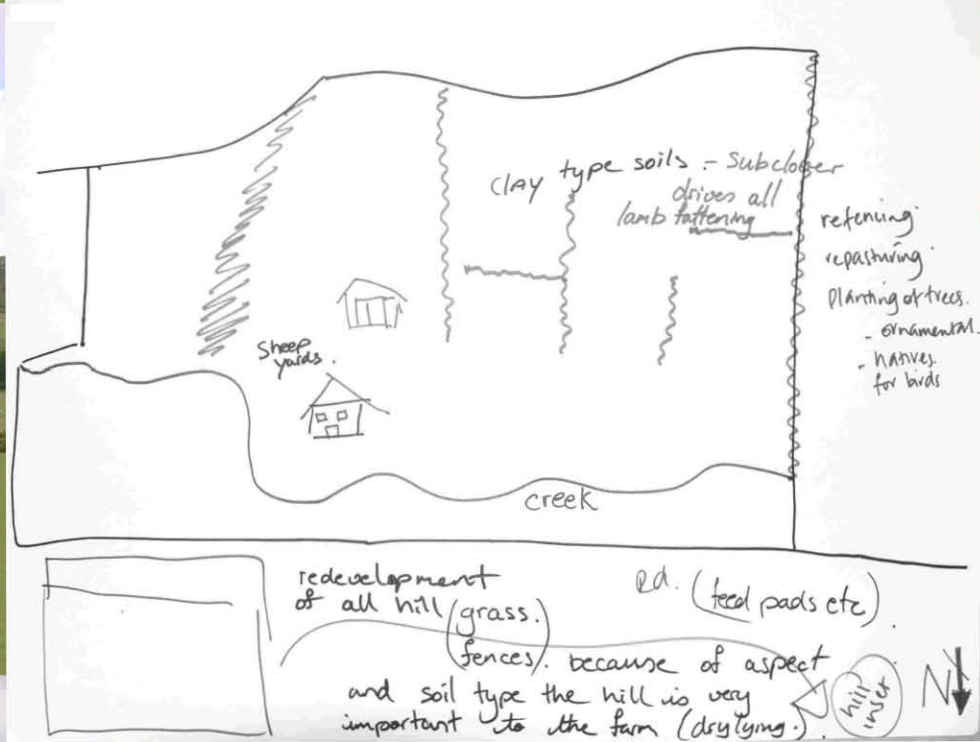




## Group 1: developers/low performers – least profitable, least efficient

- Lowest profit (/ha, /su, /farm) – possibly working at a loss, least efficient → not financially sustainable, possibly in development phase or hooked into spending on projects.
- Soil N increasing → development
- Most variable Olsen P, Soil N and efficiency (FEW/GFR) → put on fertiliser when can afford it.
- Spent most on stock expenses → bring in feed
- Highest density of birds – natives and introduced, granivorous and insectivorous → location, hard country farms, altitude.
- Less likely to deviate from farm plans → committed to a project, less adaptable?





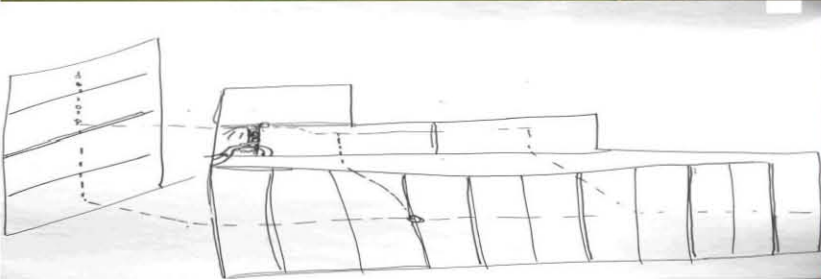
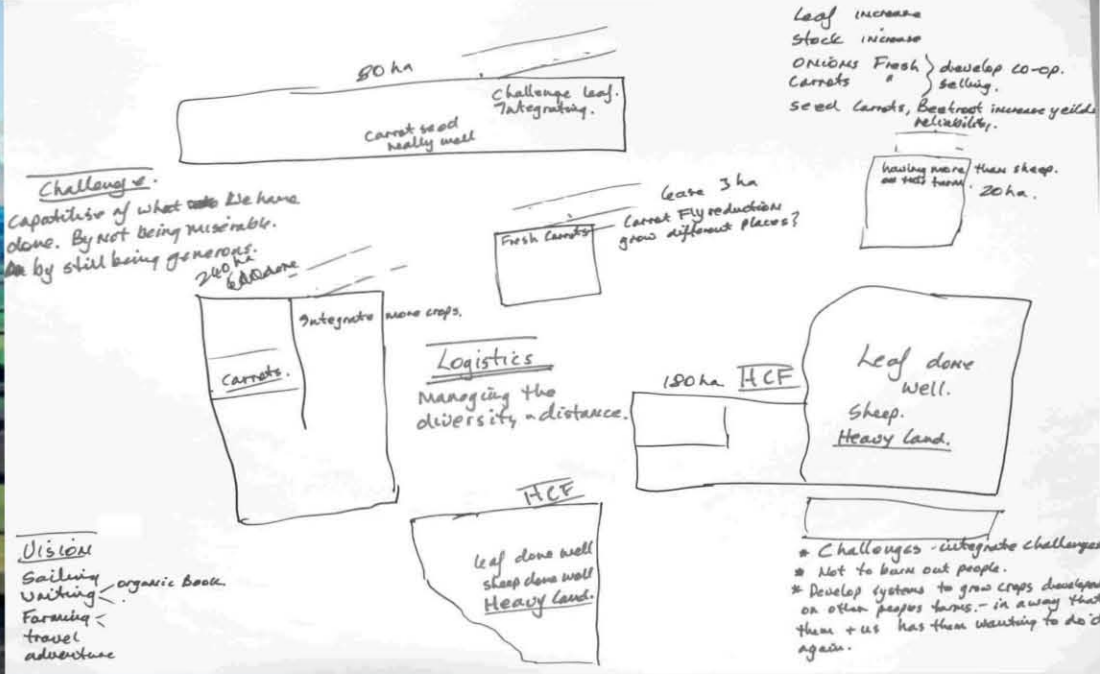




## Group 2: Adaptable risk takers – most profitable, least consistent

- Most intensive, most profitable – cropping, irrigation → lowest soil N.
- Least equity → developing, buying more land, infrastructure, equipment (tractors etc.)
- Profit most variable, highest working expenses and most variable → risk takers, adaptable
- Olsen P, soil N least variable, highest applied fertiliser and most variable → strict fertiliser programme responding to soil tests
- Most variable stock units/ha, more likely to deviate from farm plans → adaptable/resilient, not sustainable?





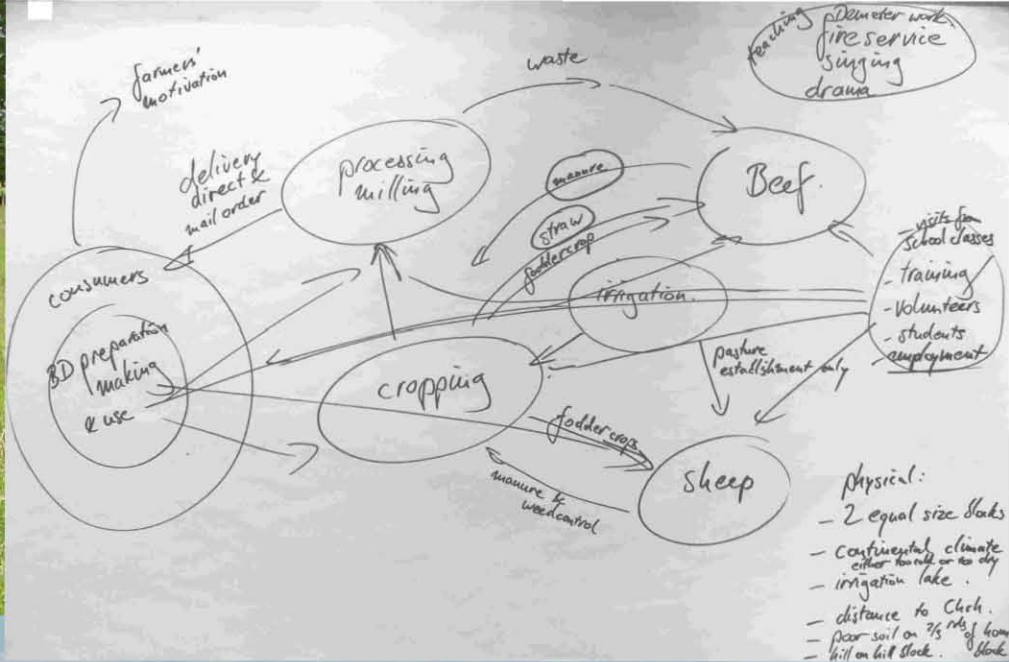




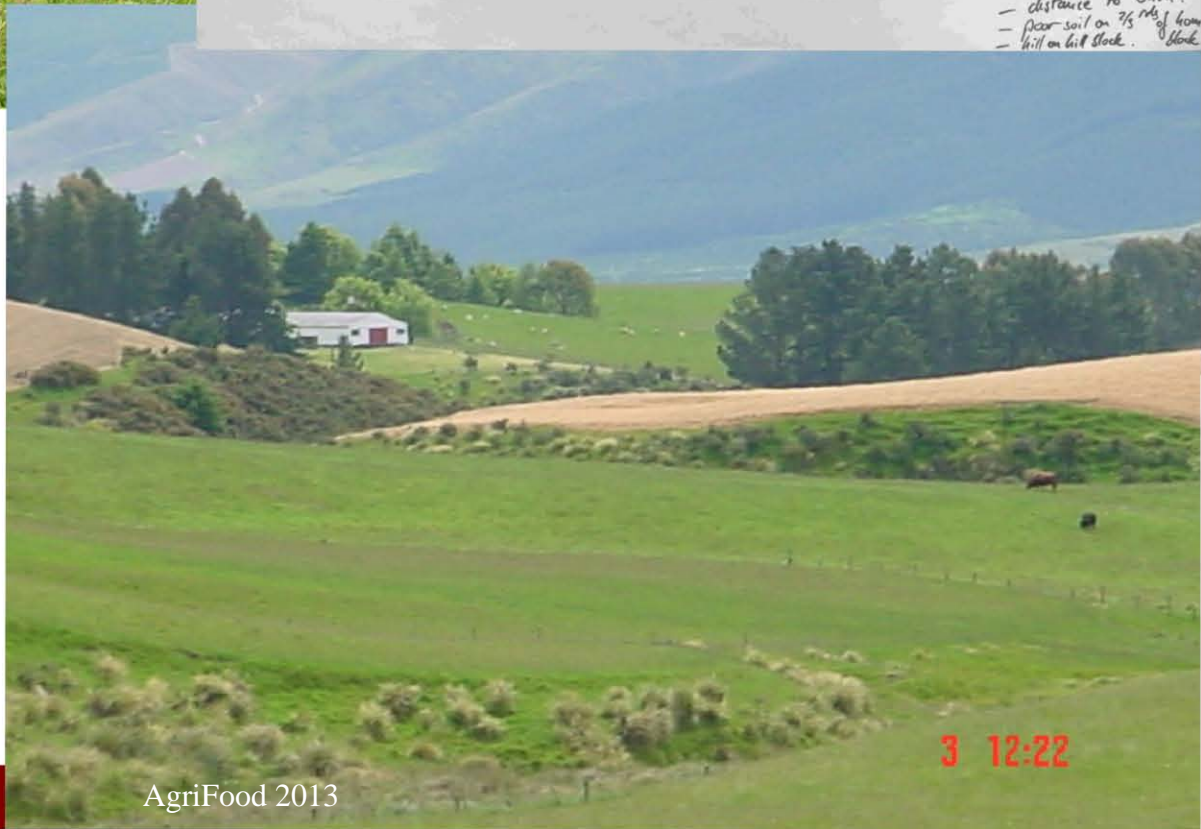
## Group 3: The organic conservers – low input, low producers with high equity

- Low production, soil resource, stock expenses, fertiliser application, high labour expenses (chargeable and non-chargeable) → organic
- Fewer years on current farm and fewer years farming → more open to alternative systems?
- Add value on-farm
- Family labour, off-farm work, generational family farms → high equity, manage low profit
- Resilient and sustainable?





- Physical:**
- 2 equal size blocks
  - continental climate either too wet or too dry
  - irrigation lake
  - distance to Chalk
  - poor soil on 7/8 of farm
  - hill on hill stock



3 12:22

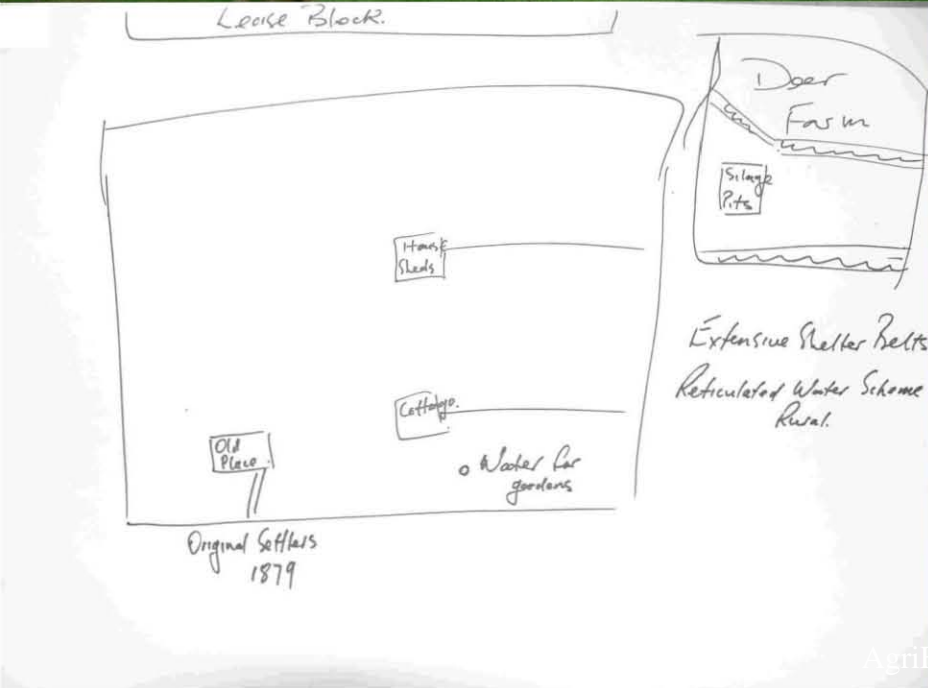
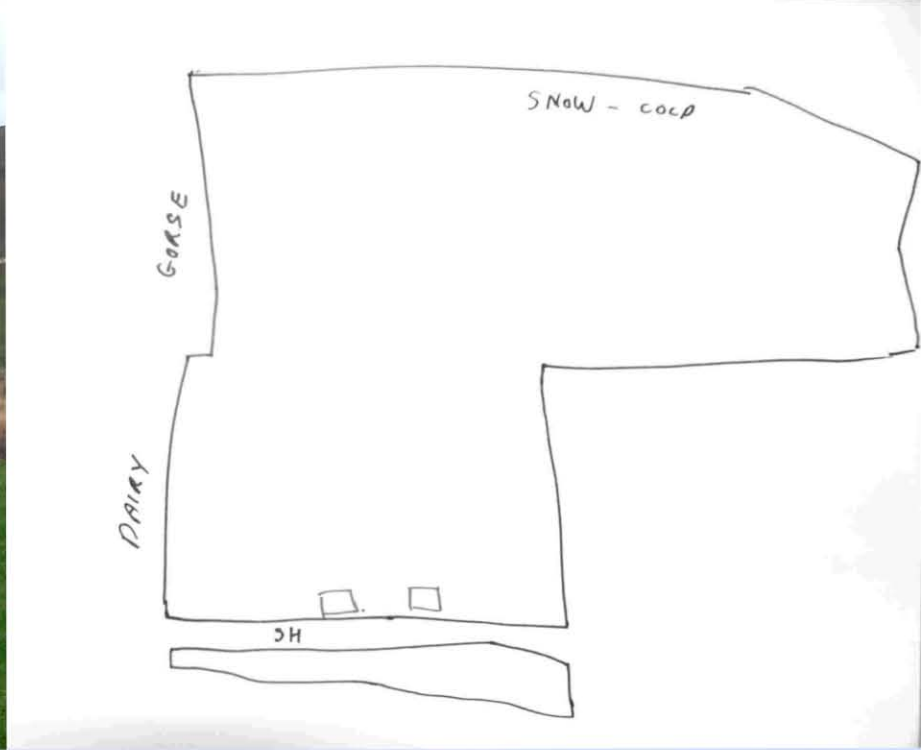


## Group 4: extensive, low production, high soil resource

- Largest farms → lower production, lambing %, profit measured /ha
- High soil resource → high but variable maintenance fertiliser application
- Greatest change in Repairs and Maintenance, stock and pasture expenses (and this is /ha) → development out of profit?
- High density of introduced birds
- ‘Good’ citizens → ‘most agreeable’ responses in farm survey, cautious, traditional values
- Moving to Group 5?







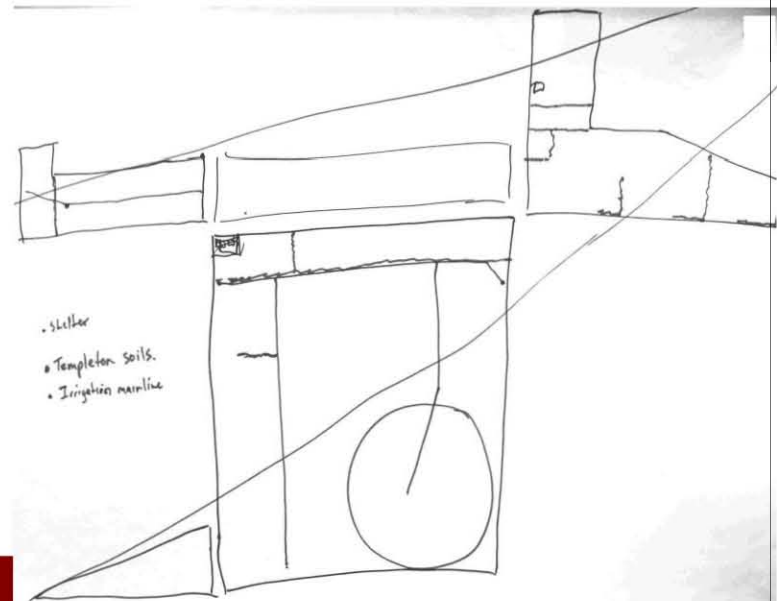
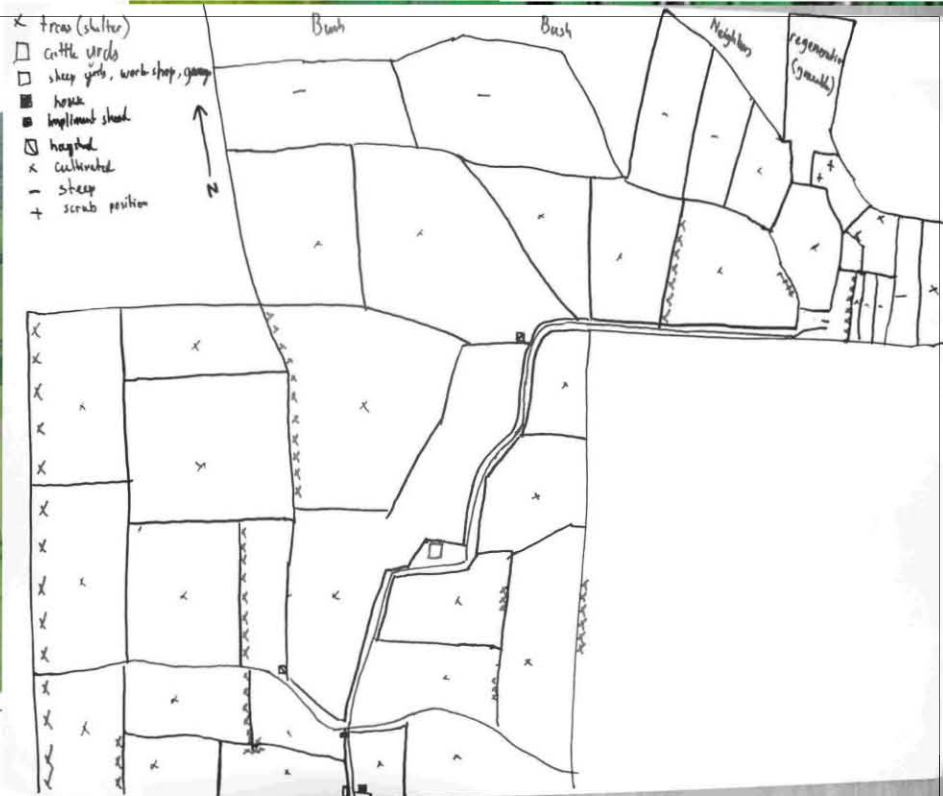


## Group 5: Stable, continuous improvers – most efficient, consistent and profitable

- Highest level of profit (NFPBT) → importance of unpaid labour and feed stored
- Highest production
- Most efficient – FWE/GFR, lambing, profit/stock unit → belt tightening?, high lambing %
- Consistency over the years – profit, efficiency
- Low expenses except for consistently high pasture expenses → consistent input into pasture improvement and replacement
- Low bird density









*How are these two properties different?*







## Overall strategies – managing complexity or providing choices?

- Diversification of sources of income – breeding, finishing, changing sheep/beef ratio, cropping, dairy support, emphasis on wool, differing selling options.
- Land use/environmental management: cropping  $\leftrightarrow$  sheep/beef, purchase of run-off land, irrigation, high/low input.
- Division of labour – paid/unpaid.
- Management system – organic/conventional/differing audit requirements.
- Interaction between efficiency and investment – belt tightening vs expenditure, unexpected environmental benefits for biodiversity.
- Consistency and variability – sustainability and/or resilience.



# Sustainability and resilience of rural landscapes and the people who live in and off the rural landscape

- Change happens!
- Is it all about money? What is the role of financial success in the resilience and sustainability of landscapes?
- Sustainable intensification?
- Does keeping costs low mean that resources/landscapes become run down?
- Emergence and choice – possibilities, diversification, freedom to be different, modelling difference.



**How would you advise farmers to be resilient and sustainable?**

**How would you advise farmers to keep their land resilient and sustainable?**

**How would design policy which maintains or increases landscape sustainability and resilience?**







Thanks to ARGOS team, Funders –  
FRST/MSI/MBIE, and others

